

# Cyber Risk and Cyber Insurance: Actuarial Challenges and Modelling Accumulation Risk with Marked Point Processes

based on joint work with Matthias Scherer

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DGVFM-eWeiterbildungstag 2021, 18 March 2021





#### Agenda

#### 1. Introduction

- 2. A Holistic View on Cyber Risk
- **3. Actuarial Model**
- 4. Simulation Study
- 5. Conclusion







## Introduction - Academic Literature Review

Numerous contributions from the **academic literature** divided into:

- Development of frameworks and taxonomies (e.g. Agrafiotis et al. (2018))
- Game-theoretic study of interdependent security (e.g. *Bolot and Lelarge (2008)*, *Shetty et al. (2010)*)
- (Empirical) Insurability analysis (e.g. *Biener et al. (2015)*)
- Modelling of attack rates (stochastic processes, time series analysis) (e.g. Xu et al. (2018))
- Dependence modelling of attacks (copula approaches) (e.g. *Herath and Herath (2011)*)
- Models of epidemic spreading on networks (e.g. *Fahrenwaldt et al. (2018)*)
- Statistical analysis of empirical loss data, often using extreme value theory approaches (e.g. *Edwards et al. (2016), Eling and Wirfs (2019)*)







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- Statistical analysis of empirical loss data, often using extreme value theory approaches (e.g. *Edwards et al. (2016), Eling and Wirfs (2019)*)

#### Summary:

- Cyber risk and insurance much discussed in academia and practice, but:
- → Established modelling approach capturing properties of this new risk type still elusive





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### Cyber Risk - Definition

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The definition includes origins, effects and causes.

- → Cyber risk is **dynamic and complex**.
- $\rightarrow$  The application of traditional actuarial approaches faces various challenges.
- → Comprehensive study of cyber risk requires a **multitude of perspectives**.







# Cyber Risk - Key Characteristics

Key challenging properties of cyber risk (Eling and Wirfs (2016), Marotta et al. (2017)):

- Lack of historical data
- Dynamic risk type & strategic threat actors
- Interdependence / accumulation risk
- Difficult impact determination
- Information asymmetry (adverse selection / moral hazard) (?)





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- Presence of information asymmetries
- Lack of adequate cover limits





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From now on: formal definition of risk as combination of threat, vulnerability and impact.





### Cyber Risk - Threats

#### Distinguish threats according to type and root cause:

	Idiosyncratic incidents		Systemic events		
Data Breach (DB) Business Interruption (BI) Fraud / general (FR)	Targeted attack	Individual failure	Untargeted attack	Mass failure	
Data Breach (DB)	Targeted data theft	Individual unintended data disclosure	Data theft through widespread malware / phishing	Unintended data disclosure at cloud service provider	
Business Interruption (BI)	Targeted (D)DoS / Ransomware Attack	Disruption of IT system or process through accidental malfunction	Widespread ransomware attack	Cloud service outage disrupting business services	
Fraud / general (FR)	CEO fraud through targeted (spear-)phishing attack	Accidental compromise of database by employee	Widespread ransomware attack or social engineering fraud	Accidental compromise of data stored at cloud service provider	

- Types are distinguished along their compromise of confidentiality, availability or integrity.
- Systemic events stem from the existence of a common vulnerability and cause multiple simultaneous incidents.
- Idiosyncratic incidents are connected to the characteristics of the affected / targeted company.





# Cyber Risk Model - Company Characteristics

#### Companies are viewed as heterogeneous

- → different exposure and resilience to identified threats
- → different impact of a given combination of threat and vulnerability

#### **Relevant characteristics:**

Covariate	Abbreviation	Type	Scope	Information Availability	
Industry Sector	Ь	Categorical	FI: Finance and Insurance BR: Businesses (Retail) HC: Healthcare EDU: Education GOV: Government and Military MAN: Manufacturing	Public data	
Size	8	Ordinal	1 Small 2 Medium 3 Large	Public data or questionnaire, use revenue and/or number of employees.	
Data	d	Ordinal	1 Low risk 2 Medium risk 3 High risk	Self-report via questionnaire, use combination of number of stored records and type of data.	
IT Security Level	С	Numerical	$\left[c_{min}, c_{max}\right] \stackrel{\text{w.l.o.g.}}{=} \left[0, 1\right]$	Self-report via questionnaire or assessment by insurer's ser- vice provider.	
Number of suppliers	nsup	Ordinal	1 Low 2 Medium 3 High	Self-report via questionnaire or estimation from industry sector and company size.	





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### **Insurance** Portfolio

Assume *K* insured firms with covariates  $x_j = (x_{j1}, \dots, x_{j5})' = (b_j, s_j, d_j, c_j, nsup_j)'$ ,  $j \in \{1, \dots, K\}$ Examples for covariate ranges:

- Industry sector b<sub>j</sub> ∈ {FI, HC, BR, EDU, GOV, MAN} (FI = Finance and Insurance, HC = Healthcare, BR = Business (Retail), EDU = Education, GOV = Government and Military, MAN = Manufacturing)
- Size  $s_j \in \{\text{small, medium, large}\}$  (by annual revenue and/or number of employees)
- Data d<sub>j</sub> ∈ {1 = Low risk, 2 = Medium risk, 3 = High risk} (by number of stored records and whether sensitive data (e.g. PII, PHI) is stored)
- IT Security Level  $c_j \in [0, 1]$  (measured on a standardized scale)
- Number of suppliers  $nsup_j \in \{1 = Low, 2 = Medium, 3 = High\}$
- $\rightarrow$  K  $\times$  5 covariate matrix given by

$$\mathbf{X} = \begin{pmatrix} x_1' \\ \vdots \\ x_K' \end{pmatrix} = \begin{pmatrix} x_{11} & \cdots & x_{15} \\ \vdots & \ddots & \vdots \\ x_{K1} & \cdots & x_{K5} \end{pmatrix}.$$





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### Excursus: A (Simple) Point Process







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# Loss Frequency - Idiosyncratic Incidents

Occur independently across firms with rate depending on covariates  $\rightarrow$  simple point processes







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Occur independently across firms with rate depending on covariates  $\rightarrow$  simple point processes Specifically, a **non-homogeneous Poisson process** on  $[0,\infty)$  with rate:

$$\lambda_j^{\cdot,idio}(t) \coloneqq \lambda^{\cdot,idio}(x_j,t) = \exp(f_{\cdot}(x_j) + g_{\cdot}(t))$$

with  $\cdot \in \{DB, BI, FR\}$ ,  $f_{\cdot}(x_j) = \alpha_{\lambda, \cdot} + \sum_k f_{\lambda, \cdot, k}(x_{jk})$  and measurable  $g_{\cdot} : [0, \infty) \to \mathbb{R}$  (standard GAM).







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- $N_i^{DB,idio}(T)$  be the number of idiosyncratic DBs at firm *j* during [0, T]
- $N^{DB,idio}(T)$  be the number of idiosyncratic DBs in the whole portfolio during [0, T]







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- $N^{DB,idio}(T)$  be the number of idiosyncratic DBs in the whole portfolio during [0, T]
- On individual firm level:

$$N^{DB, \textit{idio}}_j(T) \sim \textit{Poi}\Big(\Lambda^{DB, \textit{idio}}_j(T)\Big), ext{ where } \Lambda^{DB, \textit{idio}}_j(T) = \int_0^T \lambda^{DB, \textit{idio}}_j(t) dt, ext{ } orall t \in \{1, \dots, K\}.$$

On portfolio level (by superposition):

$$N^{DB,idio}(T) \sim Poi\Big(\Lambda^{DB,idio}(T)\Big), \text{ where } \Lambda^{DB,idio}(T) = \int_0^T \big(\sum_{j=1}^K \lambda_j^{DB,idio}(t)\big) dt.$$

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## Loss Frequency - Incidents from Systemic Events

Common vulnerability causes **multiple simultaneous arrivals** → **marked point processes** 

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## Loss Frequency - Incidents from Systemic Events

Common vulnerability causes multiple simultaneous arrivals  $\rightarrow$  marked point processes Specifically, start with a **non-homogeneous Poisson process**  $N_g^{\cdot}$  (ground process for the whole system) with rate:

 $\lambda^{\cdot,g}(t) = \exp(g_{\lambda^{\cdot,g}}(t)).$ 

Each arrival of the ground process,  $\{t_i\}_{i \in \mathbb{N}}$ , carries a **two-dimensional mark** with components

$$\begin{split} m_i &\in \mathscr{M} := [m_{\min}, m_{\max}] \stackrel{\text{wlog.}}{=} [0, 1], \qquad (strength) \\ S_i &\in \mathscr{S} := \mathscr{P}_K, \qquad (affected subset) \end{split}$$

→ marked point process  $\{t_i, (m_i, S_i)'\}_{i \in \mathbb{N}}$  on  $[0, \infty) \times (\mathscr{M} \times \mathscr{S})$ .





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Assumptions on conditional mark distribution:

- marks  $\{(m_i, S_i)\}_{i \in \mathbb{N}}$  iid., joint mark distribution independent of location  $t \in [0, \infty)$
- mark components  $\{m_i\}_{i\in\mathbb{N}}$  and  $\{S_i\}_{i\in\mathbb{N}}$  independent





# .....

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#### Example:

An event {2, (0.4, {1,4,7,24,29})} occurs at "timepoint 2", affects firms indexed {1,4,7,24,29} across all industries and causes a loss in any of these firms with IT security level < 0.4 (on a standardized scale)</li>

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- Event  $\{t_i, (m_i, S_i)'\}$  reaches firms  $\{j \in S_i\}$
- Event  $\{t_i, (m_i, S_i)'\}$  causes a loss in firms  $\{j \in S_i, c_j < m_i\} =: \{j \in S_i^*\}$









For some time point T > 0 let

- $\bar{N}_{i}^{DB,syst}(T)(N_{i}^{DB,syst}(T))$  be the number of systemic DB incidents (losses) at firm *j* during [0, *T*]
- $\overline{N}^{DB,syst}(T)(N^{DB,syst}(T))$  be the cumulative number of systemic DB incidents (losses) in the whole portfolio during [0, T]
- Then, given  $\{t_i, (m_i, S_i)'\}_{i \in \mathbb{N}}$  and **X**:
- Individual firm level:

$$\bar{N}_{j}^{DB,syst}(T) = \sum_{i=1}^{N^{DB,g}(T)} \mathbb{1}_{\{j \in S_{i}\}} \sim Poi\left(\Lambda^{DB,g}(t) \cdot \mathbb{P}(j \in S_{i})\right)$$
$$N_{j}^{DB,syst}(T) = \sum_{i=1}^{N^{DB,g}(T)} \mathbb{1}_{\{j \in S_{i}^{*}\}} \sim Poi\left(\Lambda^{DB,g}(t) \cdot \mathbb{P}(j \in S_{i}) \cdot \mathbb{P}(m_{i} > c_{j})\right)$$

Portfolio level:

$$ar{N}^{DB,syst}(T) = \sum_{i=1}^{N^{DB,g}(T)} |S_i|,$$
 $N^{DB,syst}(T) = \sum_{i=1}^{N^{DB,g}(T)} |S_i^*|$ 

compound Poisson

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How to choose assumptions for the distribution of  $|S_i|$  and  $|S_i^*|$ ?

(Translation: Which companies in the portfolio might typically be affected jointly?)

- Common vulnerability is often sector-specific
- Distinguish between sector-specific events and general events
- ► In either case, assume firms to be affected with equal probability independently from each other
- $\rightarrow$   $|S_i|$  and  $|S_i^*|$  will follow a **Binomial mixture** distribution







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Simultaneous arrivals from systemic events allow the model to capture

- lack of independence between cyber losses in a realistic fashion
- overdispersion of claim counts typically found in empirical data
- effect of knowledge about incident / loss in one firm in the portfolio on incident probabilities in other (similar) firms





#### Loss Severity

Characteristics of cyber loss severities:

- Different types of incidents (DB, FR, BI) differ w.r.t. severity distribution
- Time- and covariate-dependence
- Typically heavy-tailed, body and tail of distribution modelled separately





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Promising approach for all types of incidents (*Eling and Wirfs (2019)*): model cost distribution directly using a log-normal distribution for the body and a GPD for the tail Let L<sub>ij</sub> be the cost of a cyber incident at firm j at time t<sub>i</sub>, then assume:

$$\begin{array}{ll} (L_{ij} \mid L_{ij} \leq u_{ij}^{\cdot}) \sim \textit{TruncLN}(\mu_{ij}^{\cdot}, \sigma^{\cdot}, 0, u_{ij}^{\cdot}), & (\textit{cyber incidents of daily life}) \\ (L_{ij} \mid L_{ij} > u_{ij}^{\cdot}) \sim \textit{GPD}(u_{ij}^{\cdot}, \beta_{ij}^{\cdot}, \xi_{ij}^{\cdot}), & (\textit{extreme cyber incidents}) \end{array}$$

where  $TruncLN(\mu, \sigma, x_{\min}, x_{\max})$  denotes a truncated log-normal distribution on the interval  $[x_{\min}, x_{\max}]$  and  $GPD(u, \beta, \xi)$  denotes a generalized Pareto distribution with location u, scale  $\beta$ , and shape  $\xi$ .





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- DB: Model severity as number of breached records using log-normal distribution (*Edwards et al.* (2016)) and convert into cost of breach using results by *Jacobs (2014)* or *Farkas et al. (2019)*
- BI: Use PERT distribution for the body (Hashemi et al. (2015)) and GPD for the tail

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### Simulation Study - Setting and Loss Distribution

#### Simulation setting:

- Fictitious insurance portfolio of K = 500 firms from B = 6 sectors
- Ten sub-portfolios (K = 50) of equal IT security level
- T = 5-year observation period, policy duration of one year
- Uniform distribution of systemic events over sectors
- Uniform distribution of event strengths
- Presented results based on 50.000 simulation runs







## Simulation Study - Results - Premium

#### Premiums for three exemplary firms\*

Premium l	based on Expected	l Value Princi	ple ( $\rho = 0.2$ ) (i	n thousands)		
	Based o	Based on Losses		Based on Incidents		
	Theoretical	Simulated	Theoretical	Simulated		
Firm 1	2.1665	2.0814	2.3174	2.2338		
Firm 2	0.4610	0.4451	0.8107	0.7746		
Firm 3	1.1777	1.1732	1.5557	1.5164		

#### Premiums according to sub-portfolio losses (equal IT security level)



\*Firm 1: Small manufacturing business with low data risk, supplier risk and IT security, Firm 2: Medium-sized financial company with medium data and supplier risk and high IT security, Firm 3: Large health care provider with high data risk, medium supplier risk, and average IT security

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# Simulation Study - Results - Risk Measurement

Compare  $VaR_{0.99}$  and  $AVaR_{0.99}$  using the

Historical estimate

$$\widehat{VaR}_{1-\alpha}(\mathbf{L}) = \widehat{F}_L^{-1}(1-\alpha) = L_{(i)}$$

$$\widehat{AVaR}_{1-\alpha}(\mathbf{L}) = \frac{1}{n-i+1} \sum_{j=i}^n L_{(j)},$$

where  $L_{(1)} < L_{(2)} < \ldots < L_{(n)}$  are the order statistics of a realisation of losses  $\mathbf{L} = (L_1, \ldots, L_n)$ ,  $(1 - \alpha) \in \left(\frac{i-1}{n}, \frac{i}{n}\right]$ , and  $\hat{F}$  denotes the empirical c.d.f..

Peak-over-threshold estimate

$$\widehat{VaR}_{1-\alpha}(\mathbf{L}) = u + \frac{\hat{\beta}}{\hat{\xi}} \left( \left(\frac{\alpha}{n'}\right)^{-\hat{\xi}} - 1 \right),$$

$$\widehat{AVaR}_{1-\alpha}(\mathbf{L}) = \begin{cases} \frac{\widehat{VaR}_{1-\alpha} + \hat{\beta} - \hat{\xi}u}{1-\hat{\xi}}, & \text{if } \hat{\xi} < 1, \\ \infty, & \text{if } \hat{\xi} \ge 1, \end{cases}$$

assuming that for a large threshold u, the excesses follow a GPD with parameter estimates  $\hat{\beta}$  and  $\hat{\xi}$  and n' is the number of threshold exceedances.

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## Simulation Study - Results - Risk Measurement

Risk measures for three exemplary firms and two sub-portfolios

Risk Measures	$VaR_{0.99}$			$AVaR_{0.99}$				
	Losses		Incidents		Losses		Incidents	
	Hist	POT	Hist	POT	Hist	POT	Hist	POT
Firm 1	82.03	63.54	82.61	69.20	90.66	130.04	92.00	135.02
Firm 2	30.15	3.58	33.53	24.19	34.65	30.46	36.81	43.54
Firm 3	54.66	33.04	56.10	47.07	60.48	78.16	62.27	89.30
Portfolio 1	899.81	924.42	906.65	937.77	1189.22	1225.41	1203.32	1239.45
Portfolio 6	344.61	328.84	430.39	436.58	454.74	464.24	548.10	566.73

#### Risk measures on sub-portfolio level









# Simulation Study - Results - Accumulation Risk

To emphasize the importance of capturing **accumulation risk**, compare the case with completely independent incidents (same marginal frequency for each company, no systemic events)

Cumulative loss distribution



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## Simulation Study - Results - Cover Limit

To include **realistic policy design** and alleviate effects of extremely heavy-tailed severity distributions, compare to the case with **cover limit** (truncated loss severities)

Premium according to sub-portfolio losses







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## Conclusion

#### Summary:

- Cyber risk poses many **challenges** to traditional actuarial approaches, one of the most severe concerns for (re-)insurers being interdependence and resulting **accumulation risk**
- The academic literature offers many vantage points on the modelling of cyber risk and particularly interdependence, not all of them applicable to real-world portfolios
- In our view, one of the main sources of interdependence are common vulnerabilities (e.g. operating systems, cloud service providers), which may not be easy to understand and diversify in a portfolio





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- In our view, one of the main sources of interdependence are common vulnerabilities (e.g. operating systems, cloud service providers), which may not be easy to understand and diversify in a portfolio

Future challenges & chances for academia and practice include:

- Arrangements and standards to facilitate data / information sharing to overcome scarcity of (publicly) available, reliable data on cyber incidents and related losses
- Interdisciplinary research on properties of cyber risk (mathematical, economic, legal viewpoints) and continuing cooperations between academia, industry, and government agencies needed
- Design of cyber insurance products that transcend mere risk transfer and promote network resilience, e.g. by including services using knowledge about portfolio interdependence



Eine Einrichtung der TUM gefördert von der ERGO Group

# Thank you for your attention!

Zeller, Gabriela and Scherer, Matthias, A Comprehensive Model for Cyber Risk based on Marked Point Processes and its Application to Insurance (February 12, 2021). Available at SSRN: https://ssrn.com/abstract\_id=3668228



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Gabriela Zeller (TUM) | DGVFM-eWeiterbildungstag 2021 | 18 March 2021